

	<b>Strategy</b>	<b>Engineering</b>
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Title: **Milling Plant Maintenance Contract for a period of 3 years Technical Evaluation Criteria.** Document Identifier: **DM002-2024 Strategy**

**HBS / Functional Location (Technical Docs):** **HFB,HFC, HFW, HHE and PCB**  
**Area of Applicability:** **Boiler – Milling Plant**


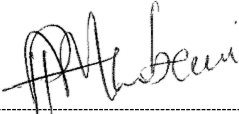
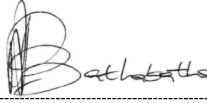
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## **1. INTRODUCTION**

A technical evaluation is a critical activity performed by engineers / technical specialists in accordance with Eskom Procurement and Supply Chain Management Policy (32-1033) and Eskom Procurement and Supply Management Procedure (32-1034) during the tender process.

The process to be followed in performing technical evaluations during the tender evaluation process must be consistent throughout Eskom Engineering.

This document shall ensure that a consistent, fair, transparent, impartial and auditable process is followed to identify the highest technically ranked tenderer for Milling plant maintenance contract.

### **1.1 SCOPE**

This document describes the technical evaluation criterion, team members and requirements for the technical evaluation of Milling plant maintenance contract.

#### **1.1.1 Purpose**

The purpose of this document is to provide a consistent approach to: processes and principles to be followed when technically evaluating suppliers for mill maintenance contract tender; responsibilities of individuals and reporting requirements by defining the Mandatory Evaluation Criteria, Qualitative Evaluation Criteria and TET member responsibilities for tender technical evaluation. The technical evaluation strategy serves as basis for the tender technical evaluation process.

#### **1.1.2 Applicability**

The document is applicable to Camden Power Stations' Boiler Engineering, Boiler Maintenance, Operating, Outages and Projects departments.

#### **1.1.3 Normative/Informative References**

Parties using this document shall apply the most recent edition of the documents listed in the following paragraphs.

#### **1.1.4 Normative**

- [1] 240-168966153: Generation Technical Tender Evaluation Procedure
- [2] 32-1034: Eskom Procurement Policy
- [3] 240-129953822: Conveyor Chute Repairs and Tiling of Flopper gates, V-Ploughs, Chutes and Ash Sluice ways Scope of Work

#### **1.1.5 Informative**

N/A

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1.2 DEFINITIONS

1.2.1 Classification

**Controlled Disclosure:** Controlled Disclosure to external parties (either enforced by law, or discretionary).

1.3 ABBREVIATIONS

Abbreviation	Description
CV	Curriculum Vitae
EDWL	Engineering Design Work Lead
GM	General Manager
ITP	Inspection & Test Plan
LDE	Lead Discipline Engineer
M	Million
SME	Subject Matter Expert
TET	Technical Evolution Team
QCP	Quality Control Plan

1.4 ROLES AND RESPONSIBILITIES

As per 240-168966153 Generation Technical Tender Evaluation Procedure

1.5 PROCESS FOR MONITORING

N/A

1.6 RELATED/SUPPORTING DOCUMENTS

- [1] 240-53716746: Tender Technical Evaluation Report Template
- [2] 240-53716712: Tender Technical Evaluation Results Form Template
- [3] 240-53716726: Tender Technical Evaluation Scoring Form Template
- [4] 240-53716769: Tender Technical Evaluation Strategy Template

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## **2. TENDER TECHNICAL EVALUATION STRATEGY**

### **2.1 TECHNICAL EVALUATION THRESHOLD**

The minimum weighted final score (threshold) required for a tender to be considered from a technical perspective is 80% (. Rule 1(h) Milling plant and coal burner rules Doc No. 474-13180).

### **2.2 TET MEMBERS**

**Table 1: TET Members**

<b>TET number</b>	<b>TET Member Name</b>	<b>Designation</b>
TET 1	Doctor Masuku	Boiler Engineer
TET 2	Nkosinathi Khumalo	Senior Supervisor (Maintenance)
TET 3	Sipho Ndhlovu	Senior Welding Supervisor
TET 4	Velaphi Vilakazi	Senior Engineer Boiler
TET 5	Lettie Botha	Chief Engineer: Milling Plant and Coal Burners

**NB:** All appointed members have signed all required documentation to partake in this transaction as appointed members. Any member(s) with a direct conflict of interest with any supplier when tender returnable documents received for technical evaluation will be immediately removed from the technical evaluation team. The member(s) will not participate in the technical evaluation any further. It will be indicated on the assessment sheets and support with the declaration of interest form.

Replacement of Technical evaluation members can be done if formal appointment letter is issued with signature of appointment by same person and/or person in his/her position as the initial appointment letters. Reason for replacing a member must be clearly stated on appointment letter. If it is acting person, an acting letter must be accompanied by appointment letter.

Not more than 50% of current technical evaluation team can be substituted. Changes to TET members will be done as an amendment of this strategy and will not require a revision of it.

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## **2.3 MANADATORY TECHNICAL EVALUATION CRITERIA**

- All necessary proof must be submitted to demonstrate compliance to the below criteria.

Mandatory Technical Evaluation Criteria (gatekeepers) are 'must meet' criteria. These criteria shall not be weighted or point scored, but shall be assessed on a Yes/No basis as to whether or not the criteria are met. An assessment of 'No' against any criterion shall technically disqualify the tenderer and shall not be further evaluated against Qualitative Criteria.

**Table 2: Mandatory Technical Evaluation Criteria**

	<b>Mandatory Technical Criteria Description</b>	<b>Reference to Technical Specification / Tender Returnable</b>	<b>Motivation for use of Criteria</b>
<b>1.</b>	ISO 3834 – part 2 Certification	ISO 3834 – part 2 certificate to be submitted. (Certificate need to issued by an accredited auditor)	To ensure compliance with quality requirements for welding.
<b>2.</b>	UCLF of less than 0.5% for at least one month. In the past ten years.	A customer satisfaction letter stating that a UCLF (Percentage of availability versus the required running time) of <0.5% was achieved for a month in the past 10 years, the letter needs to be from the company the maintenance service was provided to and verifiable contact details. Letter should clearly state for which mill (Vertical or tube) the maintenance was carried on.	To ensure milling plant availability and reliability.

**Please note that all documentation and/or certification provided for the above should be in the tendering companies name.**

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## 2.4 QUALITATIVE TECHNICAL EVALUATION CRITERIA

Qualitative Technical Evaluation Criteria are weighted evaluation criteria used to identify the highest technically ranked tenderer after determining that all the Mandatory Evaluation Criteria have been met. The Qualitative Evaluation Criteria are weighted to reflect the relevant importance of each criterion.

### Table 3: Qualitative Technical Evaluation Criteria

	Qualitative Technical Criteria Description	Reference to Technical Specification / Tender Returnable	Criteria Sub Description	Criteria Wt (%)	Criteria Sub Wt (%)	Score Scale			
						Floor 0=0%	Kick in 2=40%	Average 4=80%	Ceiling 5=100%
1.	Company Experience	More than 10 years working experience as the main contractor on Vertical spindle roller/tyre mills (The Total Duration will be evaluated as provided from orders/contracts)	Orders/Contracts of (Maintenance of Vertical spindle roller/tyre mills) as the main contractor	30	100	No submission / Total Durations of previous (Maintenance of Vertical spindle roller/tyre mills)contract (0-5 years)	Total Durations of previous (Maintenance of Vertical spindle roller/tyre mills)contract (6-8 years)	Total Durations of previous (Maintenance of Vertical spindle roller/tyre mills)contract (9-10 years)	Total Durations of previous (Maintenance of Vertical spindle roller/tyre mills)contract (More than10 years)
2.	Major mill service procedure and QCP/ITP <b>(Procedure and QCP/ITP should be for Major mill service)</b>  <b>NB: QCP/ITP will only be considered if it is fully signed.</b>	2.1. Procedure 2.2. Grinding element measurement 2.3. Grinding element replacement 2.4. Rotating throat, dam ring, wall ring clearances and replacement. 2.5. Wear protection	Procedure QCP/ITP + Measured results QCP/ITP + Document QCP/ITP + Measured clearances QCP/ITP	25	100	Procedure submitted and signed, less than 4 out of 9 items (2.2 to 2.10) on QCP/ITP or No submission/Procedur e and or (QCP/ITP) not for major mill service	Procedure submitted and fully signed, 5 out of 9 items (2.2 to 2.10) on QCP/ITP and no ( grinding element measurements as well rotating throat clearances attached or on QCP)	Procedure submitted and signed, 7 or more out of 9 items (2.2 to 2.10) on QCP/ITP and no ( grinding element measurements as well rotating throat clearances	Procedure submitted and signed, All 9 out of 9 items (2.2 to 2.10) on QCP/ITP and ( grinding element measurements as well rotating throat clearances attached or on QCP)

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	<b>Supporting documents will only be considered if they are for the same QCP/ITP</b>	2.6. Classifier vanes repairs/adjustments.	QCP/ITP					attached or on QCP)	
		2.7. Feeder repairs	QCP/ITP						
		2.8. Reject doors repairs.	QCP/ITP						
		2.9. Labyrinth seal	QCP/ITP						
		2.10. Reject ploughs/scrapers	QCP/ITP						
3.	Mill gearbox installation procedure and QCP/ITP  <b>(Procedure and QCP/ITP should be for Mill gearbox installation)</b>  <b>NB: QCP/ITP will only be considered if it is fully signed and reports will only be considered if they are for the same QCP/ITP.</b>	3.1. Procedure	Procedure	10	100	Procedure submitted and signed, less than 3 out of 5 items (3.2 to 3.6) on QCP/ITP or No submission.	Procedure submitted and signed, 3 out of 5 items (3.2 to 3.6) on QCP/ITP	Procedure submitted and signed, 5 out of 5 items (3.2 to 3.6) on QCP/ITP and (Alignment report)(But no Vibration Report)	Procedure submitted and signed, All 5 out of 5 items (3.2 to 3.6) on QCP/ITP and (Alignment report and baseline vibration report attached)
		3.2. Shaft alignment	QCP/ITP + Alignment report						
		3.3. Coupling	QCP/ITP						
		3.4. Hold down bolts	QCP/ITP						
		3.5. Lubrication oil system	QCP/ITP						
		3.6. Vibrational measurement	QCP/ITP + Baseline Vibration report						
4.	Industrial fan Installation  <b>(Procedure and QCP/ITP should be for fan installation)</b>	4.1. Procedure	Procedure	5	100	No submission/Procedure not for industrial fan installation/Document not signed	Procedure submitted and signed, 2 out of 3 items (4.2 to 4.4) on QCP/ITP	Procedure submitted and signed, 3 out of 3 items (4.2 to 4.4) on QCP/ITP and (Alignment report) (But no	Procedure submitted and signed, All 3 out of 3 items (4.2 to 4.4) on QCP/ITP and (Alignment report and baseline
		4.2. Shaft alignment	QCP/ITP + Alignment report						
		4.3. Bearing installation.	QCP/ITP + Document on clearances/ comments						



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	<b>NB: QCP/ITP will only be considered if it is fully signed and reports will only be considered if they are for the same QCP/ITP.</b>	4.4. Vibrational measurement	QCP/ITP + Baseline Vibration report					Vibration Report)	vibration report attached)
5.	Welding procedure	5.1. Welding procedure (Welding procedure compliant with Standard for Welding Requirements on Eskom Plant (240-106628253) )	Compliant procedure	10	100	Non-submission	Procedure not compliant with Eskom standard 240-106628253	Procedure partially compliant with Eskom standard 240-106628253	Procedure compliant with Eskom standard 240-106628253
6.	Human resources (Submit certified copies (certification less than 3months) of qualifications, CV, proof of experience with traceable references)	6.1. <b><u>Site Manager X1</u></b> 6.1.1. Mechanical Engineering National Diploma/BTech/ BSc Eng or higher 6.1.2. 5 or more years milling plant maintenance experience. 6.1.3. 3 or more years in a managerial position.	6.1.1. Relevant qualification. 6.1.2. Number of years of experience. 6.1.3. Number of years of experience.	2	40 40 20	No submission/ Qualification not (Diploma/Btech/BSC Eng or higher in Mechanical Engineering) (Exp not for milling plant) or milling plant experience less than 3 years. Less than 1 year managerial exp	Diploma (Mech Eng) Milling plant exp (3 or more years but less than 4 years) Managerial exp (1 or more years but less than 2 years)	Btech (Mech Eng) Milling plant exp (4 or more years but less than 5 years) Managerial exp (2 or more years but less than 3 years)	BSC Eng/BEng or higher in Mech Eng 5 or more years milling plant maintenance exp 3 or more years managerial exp
		6.2. <b><u>Supervisor X1</u></b>	6.2.1.Relevant Qualification.	2	40	No submission or No relevant qualification submitted.	N3 as a boiler maker with no trade test certificate.	N3 as a boiler maker with trade test certificate	N4 as a boiler maker with trade test certificate.

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		6.2.1. N3 with trade test as boiler maker.	6.2.2. Number of years of experience.		40	No submission or mill maintenance exp less than 3 yrs	Milling plant exp more than 3yrs but no supervisor exp	Milling plant exp more than 3yrs and supervisor exp (more than 1 yr but less than 2 yrs)	Milling plant exp more than 4yrs and supervisor exp more than 2 yrs	
		6.2.2. 4 or more years milling plant maintenance experience plus 2 years supervisor experience.				20	No submission or Not applicable	N/A	Mill PSR Authorisation submitted but expired	Valid mill PSR authorisation
		6.2.3. Valid milling plant PSR authorisation	6.2.3. Valid milling plant PSR authorization.							
		6.3. <b><u>Supervisor X2</u></b>	6.3.1. Relevant Qualification		4	40	No submission or No relevant qualification submitted.	N3 as a mechanical fitter with no trade test certificate.	N3 as a mechanical fitter with trade test certificate.	N4 as a mechanical fitter with trade test certificate.
		6.3.1. N3 with trade test as mechanical fitter.	40				No submission or mill maintenance exp less than 3 yrs	Milling plant exp more than 3yrs but no supervisor exp	Milling plant exp more than 3yrs and supervisor exp (more than 1 yr but less than 2 yrs)	Milling plant exp more than 4yrs and supervisor exp more than 2 yrs
		6.3.2. 4 or more years milling plant maintenance experience plus 2 years supervisor experience.				6.3.2. Number of years of experience.	20	No submission or Not applicable	N/A	Mill PSR Authorisation submitted but expired
		6.3.3. Valid milling plant PSR authorisation	6.3.3. Valid milling plant PSR authorization							

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		<b>6.4. <u>Mechanical fitters X10</u></b> 6.4.1. N3 with a trade test as a mechanical fitter.  6.4.2. 3 or more years experience as a mechanical fitter.	6.4.1. Relevant Qualification  6.4.2. Number of years of experience.	1.5	50	No submission or No relevant qualification submitted.	N2 as a mechanical fitter with trade test certificate	N3 as a mechanical fitter with no trade test certificate.	N3 as a mechanical fitter with trade test certificate.
					50	No submission or mechanical fitter exp less than 1 yr.	Mechanical fitter exp more than 1yrs but less than 2 yrs.	Mechanical fitter exp more than 2yrs but less than 3 yrs.	Mechanical fitter exp more than 3yrs.
		<b>6.5. <u>Rigger X2</u></b> 6.5.1. N3 with a trade test as rigger.  6.5.2. 2 or more years experience as a rigger.	6.5.1. Relevant Qualification.  6.5.2. Number of years of experience.	1	40	No submission or qualification not (N3 with trade test as a rigger)	N2 as a rigger with trade test certificate.	N3 as rigger with no trade test certificate.	N3 as a rigger with trade test certificate.
					60	No submission or exp as a rigger is less than 1 yr.	N/A	1 or more yrs exp as a rigger but less than 2 yrs exp	2 or More yrs exp as a rigger
		<b>6.6. <u>16T Truck with minimum 16T SWL rear mounted crane.</u></b>  6.6.1. Lease or Own, proof of ownership or lease to be submitted. <b>Note proof of lease needs to be signed by both parties.</b>	6.6.1. Truck proof of ownership/ lease agreement.  6.6.2. Valid load test certificate (Crane to carry	1	40	No submission or submitted documents not relevant.	N/A	Lease	Proof of ownership
					60	No submission or submitted documents not relevant or load on the certificate less than 15.4 tons.	N/A	N/A	Valid load test certificate and load greater or equal to 15.4 tons

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		6.6.2. Load test certificate for crane.	15.4 tons minimum)						
		<b>6.7. <u>Welding Inspectors X2</u></b>							
		6.7.1. Level 2 and IIW standard SAIW welding inspector certificate	6.7.1. Relevant Qualification.	3	50	No submission or Partial submission or Qualification(s) not relevant	N/A	N/A	Level 2 and IIW standard SAIW welding inspector certificate
		6.7.2. 2 years welding inspector experience.	6.7.2. Number of years of experience.		50	No submission or exp as a welding inspector less than 1 yr.	N/A	1 or more yrs exp as welding inspector but less than 2yrs	2 yrs or more exp as a welding inspector
		<b>6.8. <u>Boiler makers X3</u></b>							
		6.8.1. N3 certificate (Boiler maker), Trade certificate	6.8.1. Relevant Qualification.	1.5	50	No submission or No relevant qualification submitted.	N/A	N3 as a boiler maker with no trade test certificate.	N3 as a boiler maker with trade test certificate.
		6.8.2. 2 or more years experience as a boiler maker.	6.8.2. Number of years of experience.		50	No submission or exp as a boiler maker is less than 1 yr.	N/A	1 or more yrs exp as a boiler maker but less than 2 yrs exp.	2 or More yrs exp as a boiler maker.
		<b>6.9. <u>Mechanical QC</u></b>							
		5.9.1. N6 (Mechanical) and above.	6.9.1. Relevant qualification.	3	50	No submission and no relevant qualification	N4 (Mechanical)	N5 (Mechanical)	N6 in Mechanical and above
		5.9.2. 3 or more years as a mechanical QC on the milling plant.	6.9.2. Number of years of experience.		50	No submission or experience as a mechanical QC on the milling plant less than 3 yrs	1 or more years exp as a mechanical QC on the milling plant but exp less than 2 yrs.	2 or more years exp as a mechanical QC on the milling plant but exp less than 3 yrs.	3 or more yrs exp as a Mechanical QC on the milling plant
		6.10. Class A welders	6.10.1. Relevant qualification.	1.5	50	No submission and no relevant qualification	N/A	Welding Qualification [Class A	Welding Qualification [Class A

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		6.10.1. Welding Qualification [Class A Welders qualification or A class in shielded metal arc welding (IIW) and welder trade test.]						Welders qualification or A class in shielded metal arc welding (IIW) with no welder trade test certificate.	Welders qualification or A class in shielded metal arc welding (IIW) and welder trade test certificate.
		6.10.2. 3 or more years of experience as a welder.	6.10.2. Number of years of experience.		50	No submission or experience as a welder less than 3 yrs	1 or more yr exp as a welder but exp as a welder less than 2 yrs.	2 or more yr exp as a welder but exp as a welder less than 3 yrs.	3 or more yrs exp as a welder
Total				100					

2.5 TET MEMBER RESPONSIBILITIES

Table 4: TET Member Responsibilities

Mandatory Criteria Number	TET 1	TET 2	TET 3	TET 4	TET 5
1 to 2	X	X	X	X	X
Qualitative Criteria Number	TET 1	TET 2	TET 3	TET 4	TET 5
1 to 6	X	X	X	X	X

X – Mandatory

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## 2.6 FORESEEN ACCEPTABLE / UNACCEPTABLE QUALIFICATIONS

### 2.6.1 Risks

**Table 5: Acceptable Technical Risks**

<b>Risk</b>	<b>Description</b>
1.	Acceptable to reduce the minimum qualitative pass percentage from 80% to 70% if no companies pass 80% minimum qualitative pass.

**Table 6: Unacceptable Technical Risks**

<b>Risk</b>	<b>Description</b>
1.	Inadequate Company Experience
2.	

### 2.6.2 Exceptions / Conditions

**Table 7: Acceptable Technical Exceptions / Conditions**

<b>Risk</b>	<b>Description</b>
1.	Provide a plan to be trained and competent Plant Safety Regulation Responsible Person. Eskom must approve the plan.

**Table 8: Unacceptable Technical Exceptions / Conditions**

<b>Risk</b>	<b>Description</b>
1.	Inadequate Company Experience
2.	ISO Standards Non Compliance

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2.7 SEEN AND ACCEPTED BY

- Doctor Masuku
- Nkosinathi Khumalo
- Sipho Ndhlovu
- Velaphi Vilakazi
- Lettie Botha

3. REVISIONS

Date	Rev.	Compiler	Remarks
October 2024	01	D. Masuku	Original Issue
January 2025	02	D. Masuku	Changed contract duration from 5 years to 3 years.
March 2025	03	D Masuku	Removed ISO 9001 from mandatory criteria, Moved company experience from mandatory to qualitative and changed the qualitative criteria.
October 2025	04	D Masuku	Changed Mandatory criteria 2 and corrected a typo on the scoring of qualitative criteria (Company experience)

4. DEVELOPMENT TEAM

- Doctor Masuku
- Nkosinathi Khumalo
- Sipho Ndhlovu
- Lettie Botha

5. ACKNOWLEDGEMENTS

N/A

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